

# DV Hurst's Legacy to NE

J. Meloy Ming

## Campus & Facilities

Always had a master plan 15-25 yrs ahead. Understood how it all fit together & the needed sequence of development.

## Finance & Development

Realized before any of his peers the need for sound financial planning & the development of endowment. Ran a tight ship - This kept NE out of trouble.

## Faculty & Administration

Realized the importance of both faculty & Adm being 'Churchmen' not just scholars. Was not afraid of strong & capable leaders - In fact, actively recruited them. Try to build a strong, complementary solid team.

## Multiple Constituencies

He understood how to effectively relate & interact the students, staff, faculty, administration, board, ministers, districts, denomination & accrediting bodies

Overall

Probably one of the best Strategic Planners ever in the US! He understood processes needed to build a wonderful college. He dealt with issues ~~to~~ before a crisis time, so the school remained stable even in time of declining enrollment pools.

He is a man of genuine integrity who I count as a very close friend + mentor.

Understood effective decision making process: suspend judgment, get the facts, look at options, make the best choice, act, follow-up, complete.

Great ability ~~to~~ see both the big picture + the ~~necessary~~ details.

- J. Melvin Ming, written during a discussion with DVH in Singapore; volunteered after hearing this history was to be written.